



July 2024

Strategic Funding Vision Overview

Introduction

The **Redlich Horwitz Foundation (RHF)** invests in transformative strategies that ensure children and families can thrive together in well-resourced communities across New York. We support partners and movements dedicated to opposing oppressive surveillance tactics that system-involved youth and parents say fracture and harm their families. We champion the voices of system-impacted people and encourage shared power and decision-making to identify concrete solutions that uphold parental rights, expand community resources, and shift the system's focus from surveillance to support.

This overview presents RHF's refreshed strategic funding vision, including a framework for grantmaking priorities and goals centered on achieving equity and justice for New York families.

A Call for Change in Child Welfare

New Yorkers under investigation by Child Protective Services (CPS) describe distressing, intrusive interactions that cause irreparable harm to their reputations and unnecessary family upheaval. Despite a substantial decrease in the foster care census, New York continues to subject thousands of falsely accused parents and their children to invasive, lengthy, and traumatic government surveillance each year.

Ambiguous mandated reporting laws lead to excessive calls to the New York State Central Registry (SCR) and needless harassment of families for fear of failure-to-act consequences, such as professional liability.

IN 2022, 76% OF INITIATED CPS INVESTIGATIONS (98,621 CASES) LACKED SUFFICIENT EVIDENCE TO SUBSTANTIATE ALLEGATIONS

ONLY 15% OF THOSE
INVESTIGATIONS
RELATED TO SUSPECTED
CHILD ABUSE

85% OF FAMILIES WERE INVESTIGATED DUE TO ACCUSATIONS OF "NEGLECT," WHICH OFTEN CONFLATES POVERTY AND RACE WITH CHILD ENDANGERMENT

There is a growing consensus: it's time to reexamine and reimagine our approach to child and family well-being. Irrational responses to poverty and entrenched racial bias are incredibly harmful and also waste valuable taxpayer dollars on unwarranted investigations that punish rather than strengthen families.

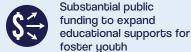
Imagine the good we could do by reallocating this money to meet the basic material needs of struggling families, such as direct cash supports, childcare, safe, affordable housing, and other stabilizing assistance they say will make a difference in their lives. This shift will also relieve the burden on overwhelmed CPS workers when they no longer have to investigate unnecessary calls.

RECENT DATA INDICATES
THAT NEW YORK STATE
SPENDS ROUGHLY
\$348 MILLION ANNUALLY
ON CPS INVESTIGATIONS
OF INNOCENT FAMILIES



A History of Powering Progress and Partnership

Since 2013, RHF has awarded 416 grants to 162 organizations representing an investment of nearly \$30 million. Throughout our history, we have proudly supported program development, system reform, and advocacy initiatives that have improved the lives of children and families. For nearly a decade, the Foundation funded initiatives to improve permanency and education outcomes for children in foster care in New York. We also concentrated on assisting youth in foster care by promoting family-based care over institutions, recruiting and retaining kinship families, and expanding educational coaching models and financial aid for transition-age youth. These local and state efforts led to:





System partnerships and technical assistance that cut institutional placements in half



Replication of effective programs that supported healing, kinship care, and permanency for children across the state

These milestones reflect fruitful collaborations with extraordinary grantees, partners, and advocates. Together, we made systems more effective and efficient, removed barriers to success for families, and created new opportunities for generations of young people through activism, practice change, and more equitable resource allocation.

Core Values

In 2020, RHF adopted an anti-racism lens and established core values to acknowledge the unjust disparities and disadvantages experienced by communities of color across New York.

Through research and listening to firsthand accounts, we deepened our understanding. Again and again, people with lived experience expressed how a CPS investigation damaged family bonds and traumatized their children.

It became evident to us that federal and state laws enacted to prevent child abuse decades ago are now incentivizing state child welfare systems to interfere in the lives of families, including favoring child removal and foster care placement over preserving family integrity.

COLLABORATION

We respect and learn from impacted youth, families, and community partners as we strive to become more informed and productive allies engaged in transformative work.

EQUITY

We prioritize community expertise and inclusion, especially honoring the voices of historically marginalized and oppressed people and communities. We pledge to use an equity lens and acknowledge the profound disadvantages caused by systemic racism in making investments that create opportunities to strengthen our team and grantees.

JUSTICE

We are committed to philanthropic strategies that intentionally address inequities to achieve justice for all families affected by the child welfare system.

SHARED POWER

We believe in empowering system-impacted people and their communities to frame their challenges, make decisions, and design solutions that inform our investments to support a better approach to child and family well-being.

A shift in the culture and strategy for keeping children safe is especially urgent, given numerous studies that document the long-term effects of family separation and adverse childhood experiences.

RHF began exploring new ways to address these issues and become a better partner. Our team engaged local leaders, people with lived experience, and advocates across the state in candid conversations about their needs, challenges, and priorities. Through these discussions, we recognized the value of expanding partnerships and access to philanthropic support for grassroots organizations and coalitions working to build the family justice movement — particularly in communities disproportionately impacted by child welfare investigations and especially in regions outside NYC, where private funding for this work is scarce. We are grateful to everyone who contributed to these thoughtful sessions to help shape the direction of RHF's future grantmaking.



Trust in Community. Invest in Families.

As we modify our philanthropic approach to reflect community priorities and the expertise of those with lived experience, RHF will continue to be an ally for system change and family success. We back partners and movements working to address racial and socioeconomic discrimination and punitive policies that disrupt children and families. We call for the expansion of community-driven supports that keep New York families intact and ensure that the small percentage of children at risk of physical harm remain safe and supported.

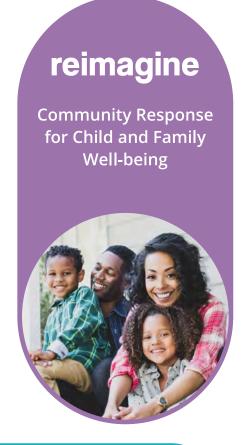
We believe bold change happens through partnerships with diverse stakeholders. RHF will continue to listen and learn from people with lived experience, child welfare leaders, advocates, legislators, and grassroots organizations working to build community power and redesign more responsive, equitable, and effective family support networks.

Grantmaking Strategies to Meet the Moment

RHF will focus more intently on strengthening the growing movement to shrink the scope and scale of the child welfare system and break the cycle of family disruption, structural racism, and intergenerational trauma that forever changes and often separates families. Our refreshed funding portfolio follows a **multipart strategic framework** to prioritize investments that expedite and maximize impact. As we deepen investments in three strategic areas, we also acknowledge the need to continue our long-standing commitment to supporting initiatives that help children and youth in and exiting the foster system heal, connect, and grow.

mobilize Movement and Power Building





support

Youth Who Experience the Foster System



GOAL

Increase the capacity and readiness for local and statewide engagement in advocacy to empower and connect the youth, parents, and communities historically targeted for family surveillance.



influence

GOAL

Advance initiatives that disrupt the child welfare pipeline by limiting the harmful impact of mandatory reporting and unwarranted investigations.



reimagine

GOAL

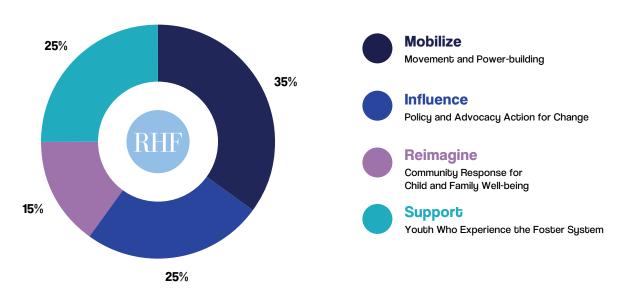
Support the development of collaborative spaces and capacity for lived experience experts, advocates, and system leaders to incubate innovative ideas that keep families intact.

support

GOAL

Continue to support strategies that ensure young people with experience in the child welfare system can connect, heal, lead, and thrive.

Grantmaking by Strategy

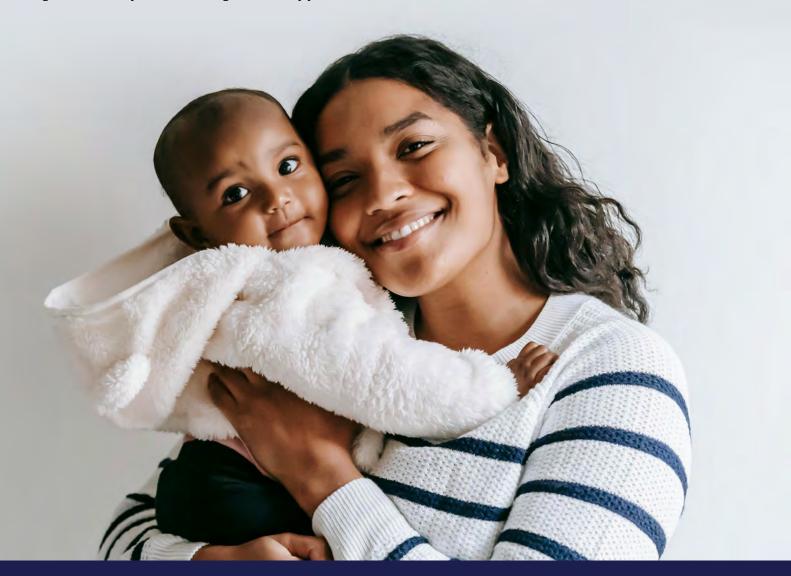


2024 GRANTMAKING BUDGET: 4.1 MILLION

Connect to the Vision

As we prepare our organization to implement this strategic funding vision, we pledge to become a more flexible, transparent, and collaborative partner. Over the next year, we will explore new grantmaking opportunities and structures to infuse more funding into necessary advocacy, storytelling, grassroots movement-building, and lobbying activities.

We encourage community organizers, lived experience experts, child advocates, and other philanthropic organizations to join us in the fight for family justice.





Achieving Equity and Justice for New York Families